

**MINUTES**  
**UNIVERSITY ADVISORY COUNCIL ON**  
**STRATEGIC BUDGETING AND PLANNING**  
**September 21, 2017**

**PRESENT:** Michele Borgarelli, Tim Hodge, Omchand Mahdu, Cayce Myers, Amr Hilal (substitute for Andi Ogier), Robert Sebek, Ken Smith, Jason Soileau, Linbing Wang, Susan White, Jake Tabor (substitute for Rex Willis) and Jack Washington (guest of Jason Soileau).

**ABSENT:** Henri de Hahn, Quinton Nottingham, Randy Penson, Hans Robinson, Thanassis Rikakis, Dwight Shelton, and Benjamin Tracy.

**1. CALL TO ORDER AND WELCOME NEW MEMBERS**

Mr. Tim Hodge, Assistant-Vice President for Budget and Financial Planning, called the meeting to order. Mr. Hodge introduced himself then asked members to introduce themselves, as it was the first meeting of the 2017-18 fiscal year.

**2. APPROVAL OF THE APRIL 27, 2017 MINUTES**

Mr. Hodge stated that the April 27, 2017 minutes have been approved and forwarded to the University Council for posting on the web.

**3. OVERVIEW AND GENERAL DISCUSSION OF THE ACTIVITIES OF THE COUNCIL**

Mr. Hodge gave an overview of the Council's purpose and noted examples of how input from Council members has been used in the past. Mr. Hodge explained that the committee has taken on several roles since its inception, including working through several rounds of budget reductions, and advising on issues of strategic and financial importance to the university.

**4. EXTERNAL OPERATING BUDGET TIMELINE**

Mr. Hodge presented an overview of the University's operating budget. He reviewed the university's program structure, explaining how the university is split into two agencies (Agency 208 and Agency 229), how each of those agencies are funded, and which programs fall under each. Mr. Hodge also reviewed resources the university receives from the State, tuition & fees, self-generated and private funds, and showed the trend of those resources over the past 10 years. Mr. Hodge also provided an overview of the state budget process and timeline, and explained that the committee would be updated at future meetings as the state budget process unfolded. A PDF of the presentation and handout of the external budget timeline are attached to these minutes.

**5. TOPICS COUNCIL WOULD BE INTERESTED IN DISCUSSING**

Mr. Hodge asked the Council members for recommendations of topics they would like to see the Council discuss over the coming months. Several topics were shared, including a presentation on the energy efficiencies on campus, update on the PIBB model, better understanding of the University Advancement program, effects of having a cap on out-of-state student enrollment, and a side-by-side budget comparison to another Virginia university. The Council was encouraged to send any additional topics to Mr. Hodge.

**6. No further business was discussed, and the meeting adjourned at 5:00 p.m.**

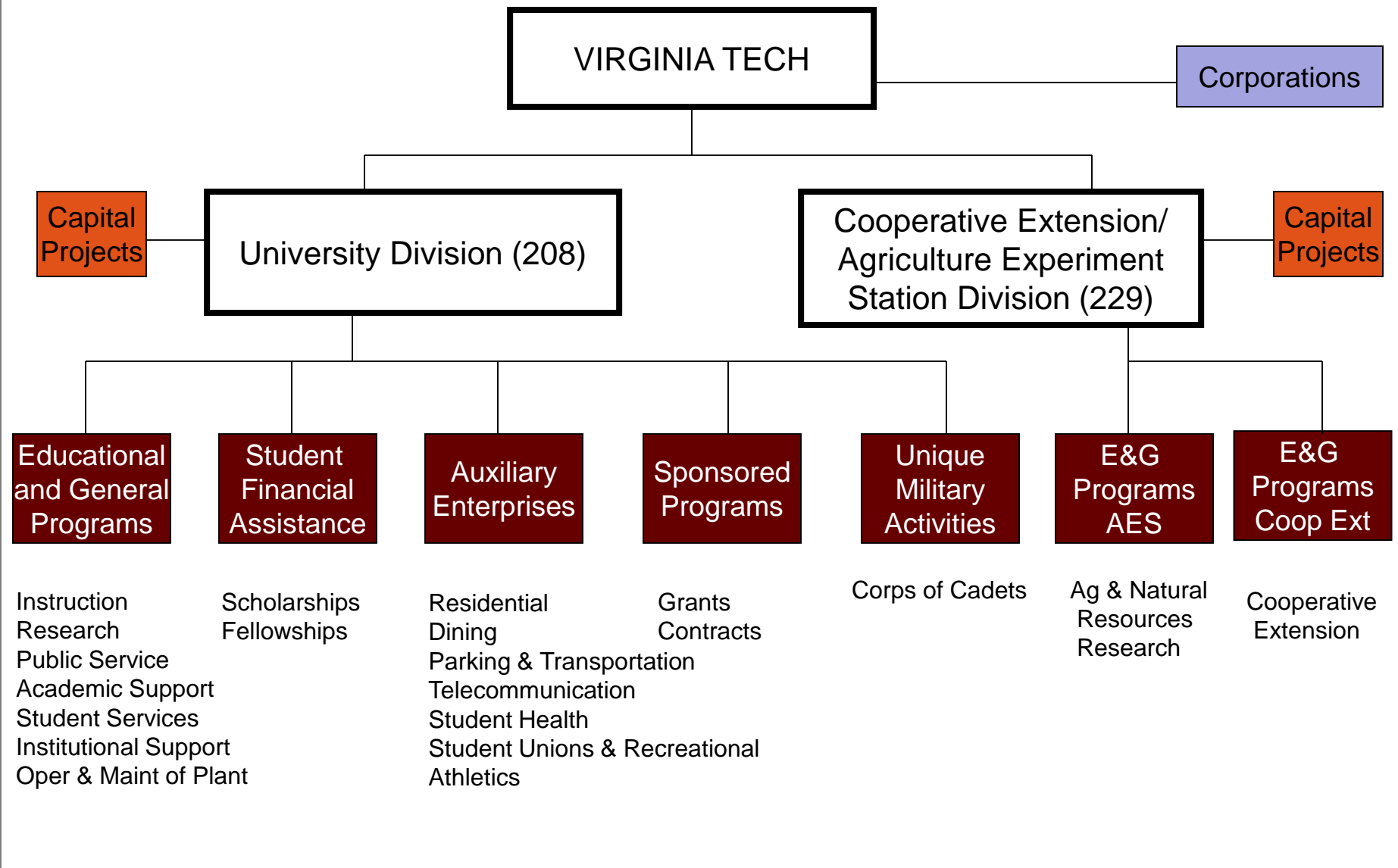


# Operating Budget

University Advisory Council of Strategic Budgeting and Planning  
September 21, 2017

Tim Hodge

# Program Structure



VIRGINIA TECH

Corporations

Capital Projects

University Division (208)

Cooperative Extension/  
Agriculture Experiment  
Station Division (229)

Capital Projects

Educational  
and General  
Programs

Student  
Financial  
Assistance

Auxiliary  
Enterprises

Sponsored  
Programs

Unique  
Military  
Activities

E&G  
Programs  
AES

E&G  
Programs  
Coop Ext

Instruction  
Research  
Public Service  
Academic Support  
Student Services  
Institutional Support  
Oper & Maint of Plant

Scholarships  
Fellowships

Residential  
Dining  
Parking & Transportation  
Telecommunication  
Student Health  
Student Unions & Recreational  
Athletics

Grants  
Contracts

Corps of Cadets

Ag & Natural  
Resources  
Research

Cooperative  
Extension

# Public & Private Resources

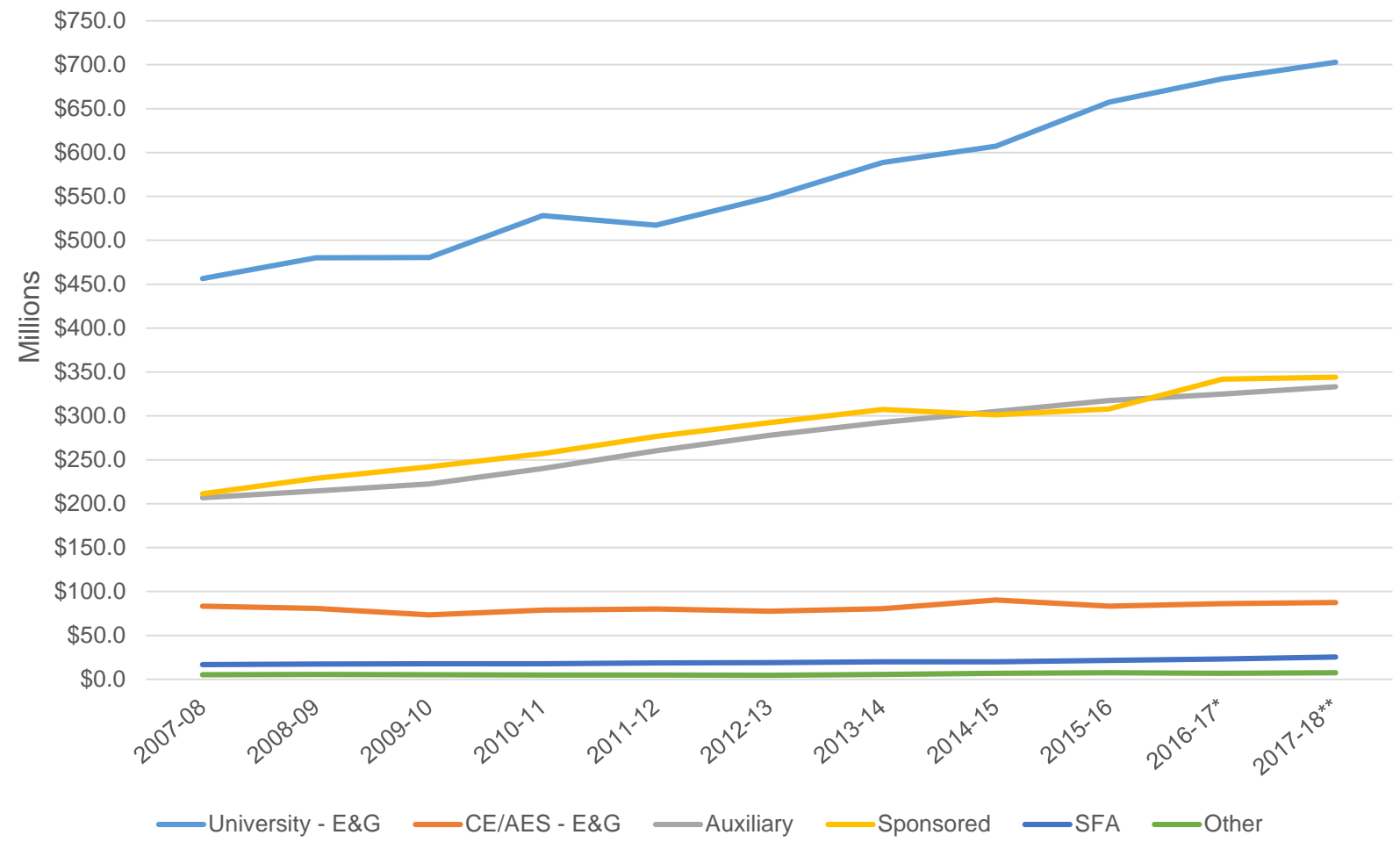
*\$s in millions*

|                                   | <b>State</b>   | <b>In-State<br/>T&amp;F</b> | <b>Out-of-State<br/>T&amp;F</b> | <b>Self-<br/>Generated</b> | <b>Private</b> | <b>Total</b>     |
|-----------------------------------|----------------|-----------------------------|---------------------------------|----------------------------|----------------|------------------|
| University Division (208) E&G     | \$166.5        | \$237.7                     | \$236.9                         | \$42.5                     |                | \$683.5          |
| VCE/AES (229) E&G                 | 70.2           |                             |                                 | 16.6                       |                | 86.7             |
| Student Financial Aid             | 20.8           |                             |                                 | 1.7                        |                | 22.5             |
| Auxiliary Enterprises             |                | 29.0                        | 28.9                            | 262.9                      |                | 320.8            |
| Sponsored Programs                | 5.4            |                             |                                 | 336.6                      |                | 342.0            |
| All Other Programs (UMA*)         | 2.3            |                             |                                 | 4.5                        |                | 6.8              |
| Subtotal Public Resources         | 265.1          | 266.7                       | 265.8                           | 664.7                      | -              | 1,462.3          |
| Virginia Tech Foundation          |                |                             |                                 |                            | 184.7          | 184.7            |
| Other University-Related Entities |                |                             |                                 |                            | 27.9           | 27.9             |
| <b>Total</b>                      | <b>\$265.1</b> | <b>\$266.7</b>              | <b>\$265.8</b>                  | <b>\$664.7</b>             | <b>\$212.6</b> | <b>\$1,674.9</b> |
| <i>% of total</i>                 | <i>16%</i>     | <i>16%</i>                  | <i>16%</i>                      | <i>39%</i>                 | <i>13%</i>     |                  |

\* Unique Military Activities

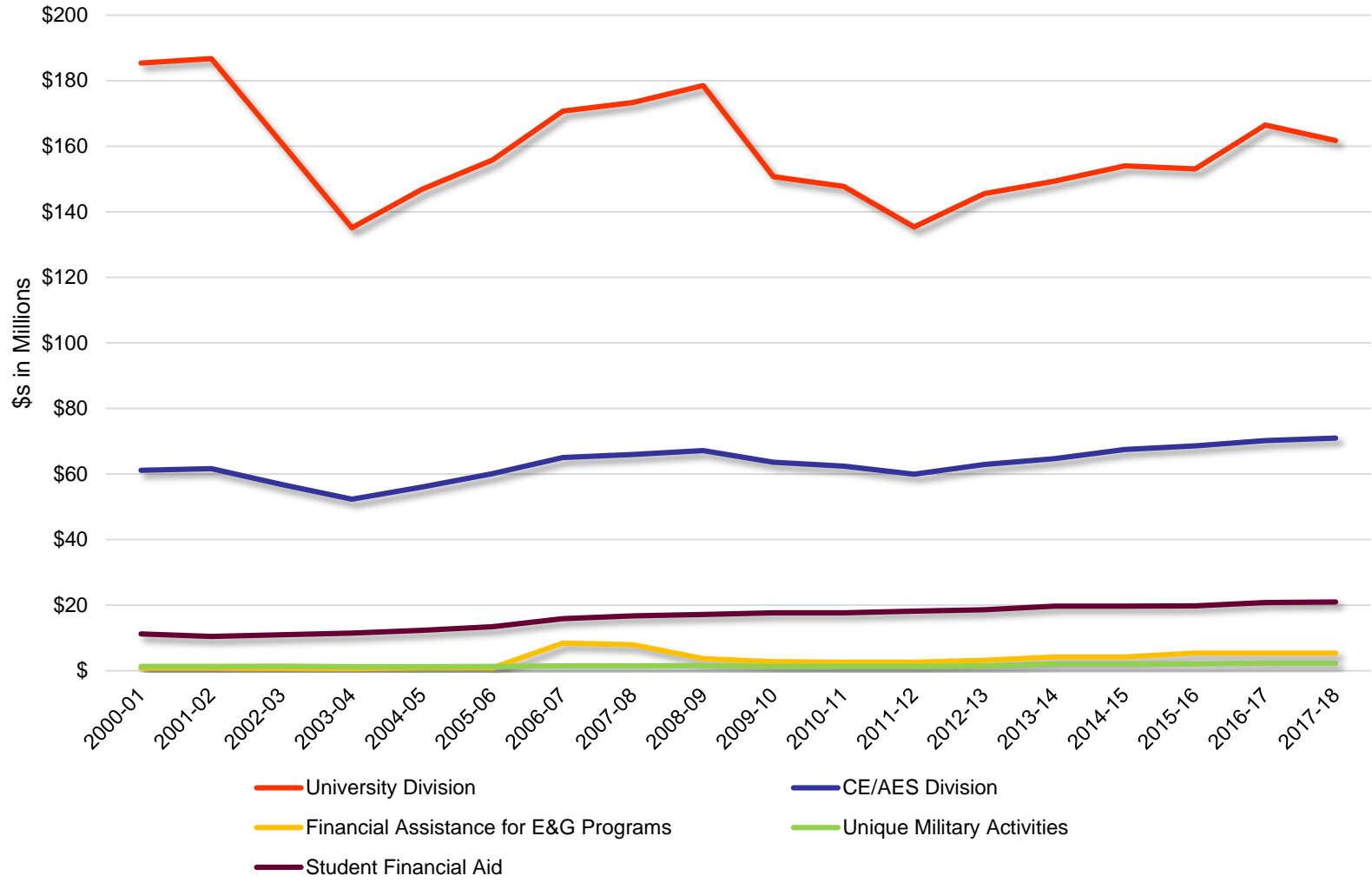
# 2017-18 Operating Budget Trend by Component

(\$ in Millions)



\* Based on adjusted budget  
 \*\* Based on proposed budget

# General Fund Support by Program



# Discussion

# External Operating Budget Timeline - Biennium

